

# Working in partnership



## Technician Commitment

*Feedback on the event held on 13<sup>th</sup> September 2018*

*Mel Leitch, CSci FIScT*



# Working in Partnership – Technician Commitment

**13<sup>th</sup> September 2018**

**Venue:** Newcastle University, The Core, Room 2.26, Newcastle Helix, Bath Lane,  
Newcastle upon Tyne, NE4 5TF

<https://www.ncl.ac.uk/media/wwwnclacuk/abouttheuniversity/files/campus-map.PDF>

(building 100 on the map)





THE UNIVERSITY  
*of* EDINBURGH



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# Agenda

- 10.00      Arrival, refreshments
- 10.30      Introductions – Linda Robinson, Organisational Development,  
Newcastle University
- 10.40      Technician Commitment update – Jane Banks, Science Council,  
Business Development Manager
- 11.10      National Technician Development Centre (NTDC) – Chris Turgoose,  
NTDC, Centre & Business Development Manager
- 11.40      The Newcastle Experience – Mel Leitch, Technical Manager, Newcastle  
University
- 12.00      Lunch
- 12.45      Round table discussions
- 14.30      Close

# Science Council



- Established by Royal Charter in 2003 to advance science and its applications for public benefit.
- A membership organisation of 40+ UK professional bodies and learned societies
- Collectively our members represent almost 500,000 individuals
- Professional Registers Chartered Scientist in 2004 with RSciTech and RSci launched in 2012



## **1. Visibility**

Ensure that all technicians within the organisation are identifiable and that the contribution of technicians is visible within and beyond the institution

## **2. Recognition**

Support technicians to gain recognition through professional registration

## **3. Career Development**

Enable career progression opportunities for technicians through the provision of clear, documented career pathways

## **4. Sustainability**

Ensure the future sustainability of technical skills across the organisation and that technical expertise is fully utilised

## **5. Evaluating Impact**

Regularly assess the impact of actions taken in support of the commitment to ensure their effectiveness

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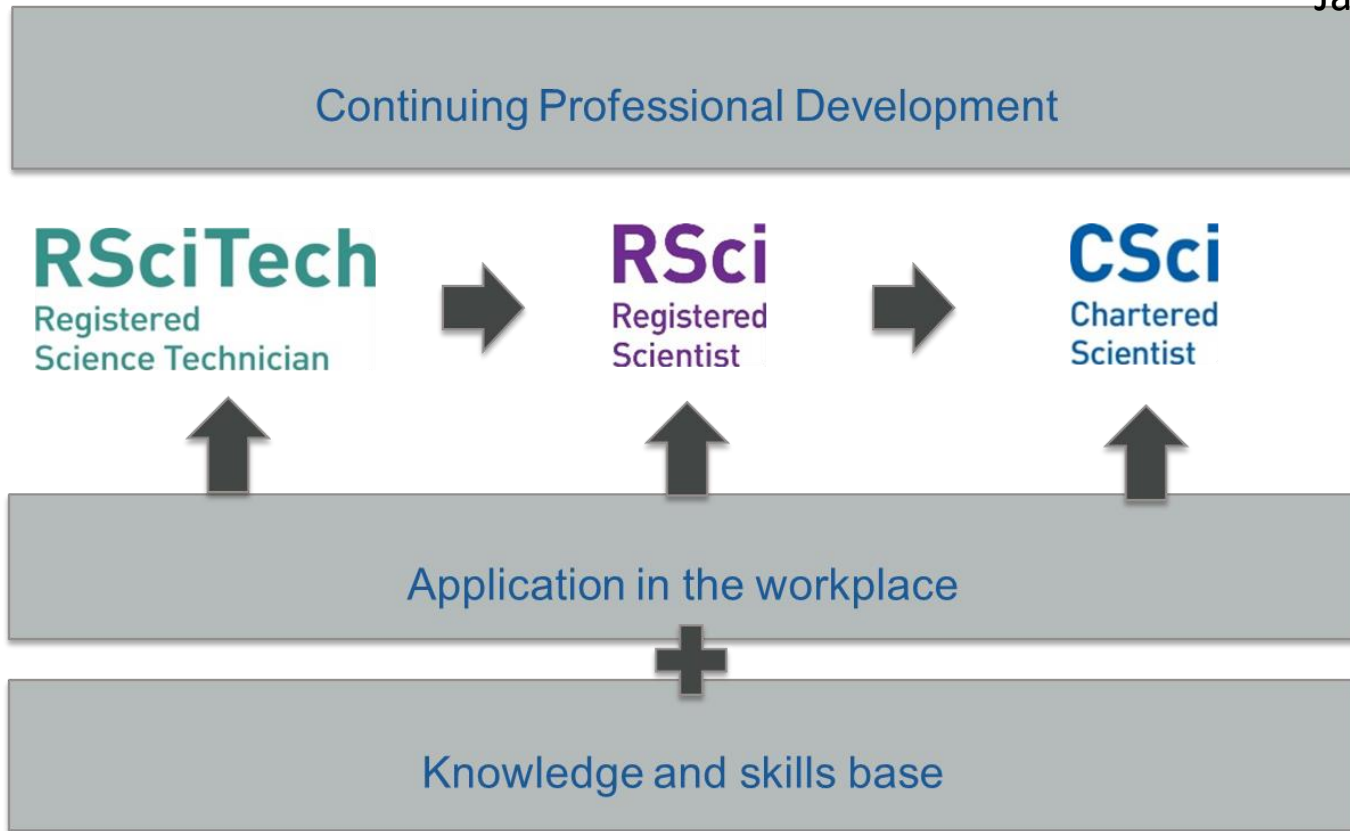
## **5. Evaluating Impact**

Regularly assess the impact of actions taken in support of the commitment to ensure their effectiveness

# THE PROFESSIONAL REGISTERS



Jane Banks





# WHY SHOULD TECHNICIANS BECOME REGISTERED?



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Recognition for your professional skills and professionalism

Demonstrate you maintain, develop and extend your knowledge and competence

Demonstrate your ethical credentials

Recognition beyond your workplace and professional body

Increase your chances of promotion and career progression

Be part of a growing community of scientists across all sectors & disciplines

Give something back – become an assessor



- All of our Employer Champions have set out their commitment to professional development by investing in their staff and having their skills and competence recognised
- Becoming an Employer Champion shows:
  - **existing staff** the commitment you're making to their development
  - **potential staff** what a great place your organisation is to work at
  - **your funders and students** the quality of your work and professionalism of your staff
  - **Its free!**

# In Summary:

- To the technicians in the room - take pride in your career - we couldn't do it without you
- UK science and innovation would not progress without your talent and expertise.
- Crucial that this is being recognised



Chris Turgoose



**National  
Technician  
Development  
Centre**



for Higher Education

## Background and Future Direction of the NTDC

Chris Turgoose – Business Development & Centre Manager



**CREATING A SUSTAINABLE FUTURE  
FOR TECHNICAL STAFF AND SERVICES**





Chris Turgoose

## TDM and Toolkit

Wider recognition of problems facing HEI technical community, led to the TDM Project:

- 3 year HEFCE Catalyst research project
- Co- funded by and based at The University of Sheffield
- Multi disciplinary team
- Collaborated with >18 HEIs
- Developed TDM toolkit (5 tools)
- Tested / piloted with partners







Chris Turgoose

# What is the National Technician Development Centre?

- Launched in December 2017
- Co-funded -Office for Students, the University of Sheffield, & other partners

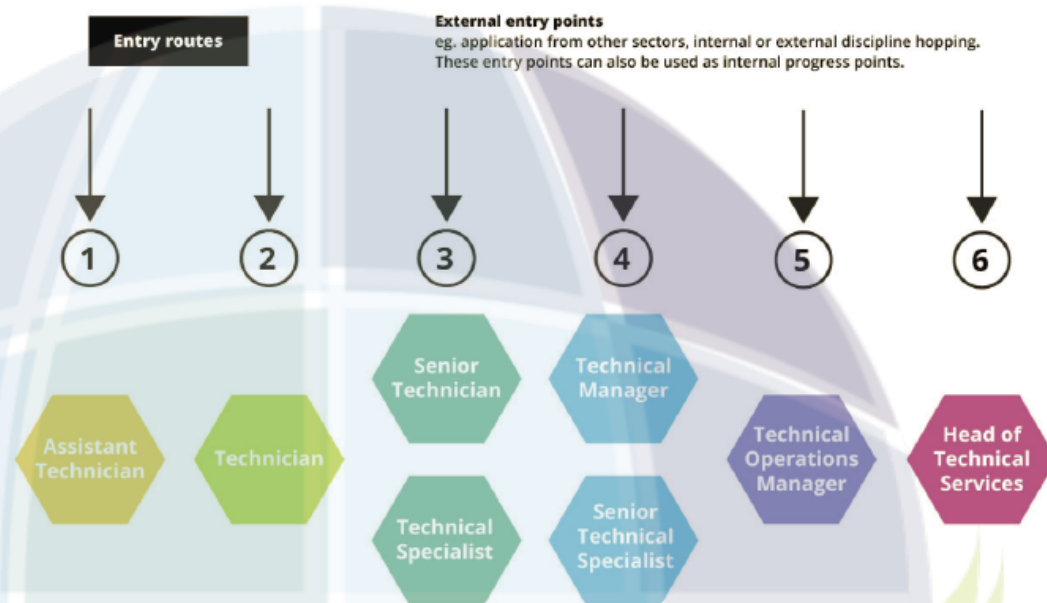
*“The National Technician Development Centre for Higher Education provides HE Institutions with access to information, expertise and tools that will enable them to create a sustainable future for their technical staff and services.”*

## NTDC team:

- Available to universities across the UK
- Covers:  
restructuring technical services,  
business continuity, succession  
planning, recruitment and other  
areas related to the technical  
workforce.



# Higher Education Technical Taxonomy

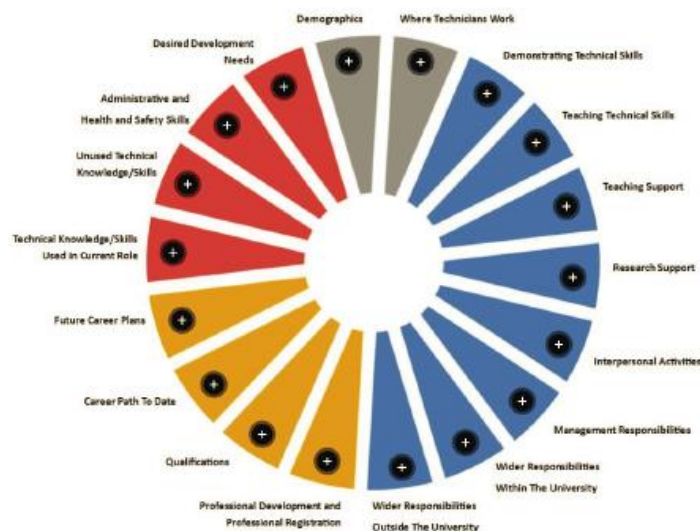


A number of routes into the service exist. The Assistant Technician role could provide a convenient entry point for those completing apprenticeships or traineeships etc.



# Skills, Roles and Responsibilities Audit

- Helps HEIs capture relevant data to support workforce planning & staff development
- A web-based survey designed to capture every element of a technician's role
- Includes over 2000 individual technical skills
- Piloted at 4 universities



# Career Development Opportunities

- A response to technicians feeling isolated/undervalued
- Lack of career development guidance
- User-friendly guidance, signposting and supporting:
  - Networking (physical and virtual)
  - Mentoring
  - Secondments
  - Work-shadowing





# Implementing the Technician Commitment at Newcastle University



*13<sup>th</sup> September 2018*

*Mel Leitch, CSci FIScT*







## University Technicians

- Have very **diverse** roles
- In constant **change**
- Easy to measure quantity but not **quality**
- **Highly** skilled
- But **not** always recognised or seen

# 6<sup>th</sup> November 2014



## *HEaTED Regional Network event Northumbria University*

### **Professional Registration My Journey:**

*Krystena Callaghan, Technician NU*

- Opening doors, career development

### **Benefits of Professional Registration:**

*Emily Brown, Science Council*

- Common Application Process
- Face to face assessment





# 11<sup>th</sup> March 2015



## Recognition !

RSci attended “Celebrating success” event with the Vice Chancellor



# April / May 2015



## Professional registration events

- Support from Senior Management

## Mentors

- 10 Rsci Tech / Rsci received Mentor training to help others through the application process

## Assessors

- 10+ RSci active assessors for Science Council and Professional Bodies





10<sup>th</sup> February 2016

## Presentation of Employer Champion Award



*"There is a lazy stereotype that's hard to shake off, that universities are comprised of academics and the rest are admin staff. This is nonsense. None of us in the jobs we do would call ourselves 'admin'..."*

***Professional registration gives recognition where recognition is due."***

*Prof. Chris Brink, VC, NU*



- **Technicians Networking**

- Natalie Kennerley Sheffield based TDM project (now NTDC)
- NU TechNet is **Technicians for Technicians**
- 3 themed events per year held on campus, 2h duration
- Typically 120 attendees
- Presentations and discussion group activity
- Discussion Group outputs inform future strategy



- **TechNet subgroups**

Engaging more Tech staff & creating meaningful activity

- Steering group
- Communications
- Future events
- Equality, Diversity and Inclusion
- Teaching and Learning



**28<sup>th</sup> Feb 2018**

## **NU Launch -Technician Commitment**

- Presentations by:
  - **Vice Chancellor**
  - Kelly Vere
  - Faculty Technical Managers
  - Faculty PVC,  
Chair Technician  
Commitment Steering  
Group
- Attended by
  - Technicians
  - **Heads of Academic Unit**



PROUD SUPPORTER OF THE  
Technician Commitment

# The Technician Commitment Strategy at NU

- Structured around 4 key themes

1. Research
2. Teaching
3. People
4. Knowledge Exchange

- Short, medium and long term initiatives
- NU TechNet** forms part of the delivery
- £15K proposal** for resource being considered by EB
  - Partner Affiliate to NTDC
  - Funding 50 places to IST conference
  - NU TechNet Events
  - NU TechNet subgroup activity
  - Travel & accommodation for Networking
  - Re-usable promotional materials

Our Aspiration: A world-class university			
Workstream#	6-12 months#	1-to-2 years#	2-to-5 years#
<b>Research excellence</b>			
<b>Recognition</b> Support technicians to gain recognition through professional registration	Communicate the opportunity for all Technical Staff to gain <b>professional registration</b> with an appropriate professional body and the benefits this will bring.	Ensure <b>research facilities</b> and equipment managed by Technical Staff are well supported and are easily accessed by Students and Staff	Examine <b>Impact cases</b> submitted to the forthcoming REF submission to identify exemplars where Technical Staff input has been vital to their success
<b>Sustainability</b> Ensure the future sustainability of technical skills across the organisation and that technical expertise is fully utilised	Establish routes to allow Technical Staff to <b>apply for funding</b> to attend appropriate conferences to both develop and disseminate their expertise	Promote the inclusion of Technical Staff as <b>investigators</b> (PI/CoPI) on internal and external research funding applications where appropriate and where funding bodies allow (e.g. industry, innovation, CLIP)	Recognise Technical Staff as an integral part of the research community by including a <b>statement to the University's REF</b> submission to evidence NU as a world leading employer of technicians
<b>Evaluating impact</b> Regularly assess the impact of actions taken in support of the commitment to ensure their effectiveness	Examine <b>Impact cases</b> from the last REF submission to identify exemplars where Technical Staff input was vital to their success	Ensure Technical Staff are <b>represented</b> on: School/Departmental, Faculty and University level Research Committees in order that the views of Technical Staff are represented in decision-making processes related to research	

Teaching and Student Experience			
<b>Recognition</b> Support technicians to gain recognition through professional registration	Recognise that technical staff are crucial to teaching and learning at the university through inclusion of evidence in the Institution's <b>TEF application</b> around the quality of the NU Technical Staff body	<b>Students</b> to have increased awareness and appreciation of Technical Staff roles at the University by: (a) featuring Technical Staff in the <b>2019 prospectus</b> onwards and (b) showcasing the expertise of Technical Staff at <b>Open Days</b> and <b>Inductions</b>	Inclusion of teaching qualifications held by Technical Staff in the <b>HEA's return</b> from NU
<b>Sustainability</b> Ensure the future sustainability of technical skills across the organisation and that technical expertise is fully utilised	Where appropriate develop <b>"Technical demonstrator"</b> opportunities to ensure specialised technical expertise is transferred from the research environment to the teaching programmes		
<b>Evaluating impact</b> Regularly assess the impact of actions taken in support of the commitment to ensure their effectiveness	Where appropriate provide the opportunity for all Technical Staff to gain appropriate training and <b>mentorship/fellowship</b> with the Higher Education Academy		

People			
<b>Visibility</b> Ensure that all technicians within the organisation are identifiable and that the contribution of technicians is widely written and beyond the institution	Ensure all technicians complete fully their <b>electronic profile</b> and ensure their <b>HR/SAP record</b> is current to show recent qualifications and Professional Designation	Showcase some of the work of NU Technical Staff at the <b>6th annual Conference</b> to be held in Newcastle in September 2018	Where appropriate, key decision making Committees/Boards to have <b>Technical Staff representation/expertise</b>
<b>Career Development</b> Enable career progression opportunities for technicians through the provision of clear, documented career pathways	Strengthen and support the <b>NU TechNet</b> networking group and its subgroups in key areas: (a) Communications (b) Teaching and learning (c) Future Events (d) Quality and Diversity	Identification and support for the <b>career development and progression</b> of lecturers and managers from Technical Staff job family including participation in development programmes such as Senior Support Staff Development Programme, leading year Technical Team and Chameleon	Introduction of <b>apprenticeships</b> up to and including level 4 that existing and new Technical Staff can access, as a development opportunity
<b>Evaluating impact</b> Regularly assess the impact of actions taken in support of the commitment to ensure their effectiveness	A Technical Staff section of the <b>Intranet</b> to be launched February 2018 across the University highlighting events and development opportunities	Through <b>OD</b> promote <b>job shadowing, coaching and mentoring</b> provision to Technical Staff and ensure Technical Staff have the opportunity to access a mentor/coach and to share new skills	Managers to nominate appropriate Technical Staff for <b>local and national awards</b>

Partnership for Growth and Knowledge Exchange			
<b>Visibility</b> Ensure that all technicians within the organisation are identifiable and that the contribution of technicians is widely written and beyond the institution	Funding signature and one of the leading HEs of the <b>Technician Commitment</b>	Promote, celebrate and encourage the contribution of Technical Staff to the University's <b>outreach/widening participation work</b>	Create, lead and develop an NU <b>Technical Managers Forum</b> to deliver a <b>Northern Higher Education Technicians Summit (NHETS)</b> in alternate years to the Midlands Innovation HETS
<b>Recognition</b> Support technicians to gain recognition through professional registration	<b>Build relationships and engage</b> with other HEs and national bodies (e.g. Science Council, Engineering Council, GATSBY, Unite, UKR) to influence sector wide activity and ensure NU remains at forefront of developments in the sector	Realisation of <b>commercial opportunities</b> for Technical Staff expertise / facilities	To have attracted <b>external recognition and funding</b> for technician development related projects
<b>Evaluating impact</b> Regularly assess the impact of actions taken in support of the commitment to ensure their effectiveness			Establish a <b>Technical Skills Academy</b> to deliver technical CPD to others across the HE and commercial sectors

# Discussion Groups

- How can HEIs progress the Technician Commitment?
- How can the **National Technicians Development Centre** assist in developing a strategy for supporting the TC and Technicians?
- How can we **work together** across the region?

# How can HEIs progress the Technician Commitment?

- Defining ownership
- Find Internal advocates and individuals who will actually 'do things'
- Recognition by the HEI for those who carry out TC activities and specifically recognise the time spent by them
  - ideally create some protected time
- Dovetail TC activity to existing initiatives e.g. AS
- Ensure HEA fellowship routes exist for Techstaff who have a teaching role



# How can the National Technicians Development Centre assist in developing a strategy for supporting the TC and Technicians?

- Help for HEIs in defining ‘ what is a technician’
- Provide consistency through a unified technician strategy and career structure
- Help HEIs understand their technical staff through Skills Audit tool
- Provide information via website
- Provide mentoring advice / opportunities
- Outreach to colleges & schools
- Facilitate regional networking to support career development and training opportunities for Technicians

# How can we work together across the region?

- Attendees to give permission to collect and process personal data
- Register of Attendees
  - so we can know who is in our network and contact one another
- Establish a communication channel e.g. LINKEDIN?
- What's next?
  - Region SDF event with Technician Focus
  - This group to meet up again
  - Invite N8 Partnership
  - Stronger links with NTDC

# Next steps....

- There is recognition that Staff Developers have an essential role to play in assisting HEIs implement the TC
- Hence the group were keen to sustain momentum
- Suggestion is to meet up again in Newcastle
- NTDC see regional networking as the way forward nationally with Northeast and Yorkshire as a pilot
- N8 are very keen to get involved
- Next meeting ... agree strategy and who will do what