

IN THIS SESSION

- Explore how psychometrics can enhance the coaching relationship
- Consider potential obstacles for using psychometrics in team coaching, with techniques for overcoming them
- Top tips and recommendations





The Margerison-McCann Team Management Wheel

Sample

These are your major and related role preferences on the Margerison-McCann Team Management Wheel.

The Team Management Systems logo and Team Management Wheel are registered trademarks.



LEADERSHIP STRENGTHS

It is your personal beliefs which provide the basis for your leadership. You can give direction to others when you believe in what is being done and the team supports your approach. You will find it more difficult to lead others when the role is purely a functional one which does not seem to have much significance in terms of what you stand for.

You will normally adopt a quiet approach to leadership, rather than having a lot of 'razzmatazz'. As you tend to have a quiet disposition, you will probably think through in depth before letting others know your views. However, you do having with people and will like to balance periods spent alone in your office winteracting with others, particularly in practical pursuits.

People may say you are hard to get to know and criticise you for leading this is so, you probably need to spend more time in informal situations listening to what others have to say.

You will probably dislike having to make a lot of public presentation are strongly committed to a line of action, you will take up the characteristic formidable negotiator.

You prefer a leadership role where you can work in a co-oper time to think things through in depth, and pursue your value leadership may be more advisory in nature than direct and normally prefer a more flexible approach, as you prefer a personal expression.

You will usually prefer to lead through direct, personal overview from a distance. People will appreciate the the forefront, but may equally say you try to do too renough.



Sample

Team
Management

TMS Development International Ltd, 2019

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PSYCHOMETRICS

- 1. Ability testing
- 2. Self-report testing

TEAM COACHING



What is your experience of using psychometrics in a coaching relationship? How can they hinder/damage?

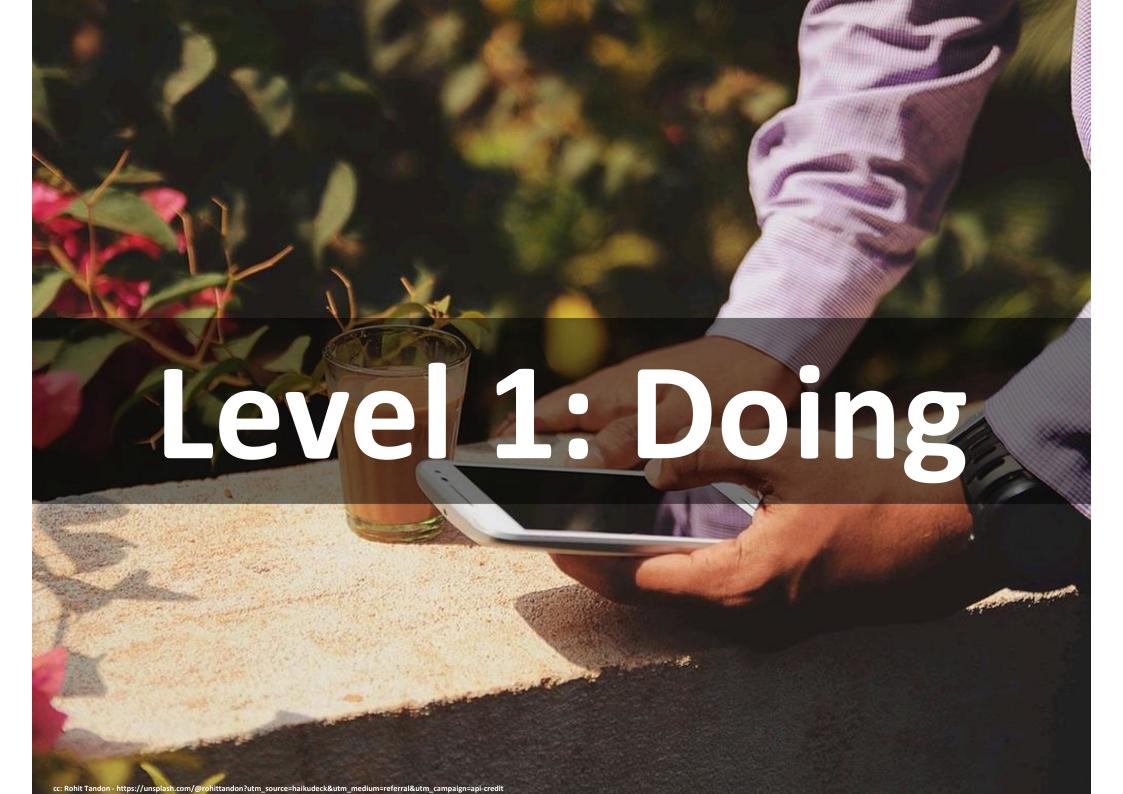
What is your experience of how psychometrics can help a coaching relationship?

FOR THE TEAM

- Strengths-based feedback
- Can help provide a sense of 'balance'
- A starting point for team coaching discussion
- Action learning catalyst
- A mirror for behaviour/motivation
- Performance improvement
- Bridge the overlay between team/individual/business

FOR THE INDIVIDUAL

- Objective measurement, not subjective perception
- Enable a feeling of choice re. personal development
- Help identify specific & general areas for improvement
- Improve self-awareness
- Heighten emotional-intelligence











Level 3: Blind spots

- Memory
- Assumptions
- Confirmation bias
- Mental models of how the world 'works'
- Things others know Johari Window

Johari Window

Seek Feedback

Known by Unknown self by self Blind area Area of openness Known by others **Public Self Blind Spot** Disclose Area of unknown Hidden area Unknown activity or Facade by others **Potential Private Self**

That I am aware of, I can control.

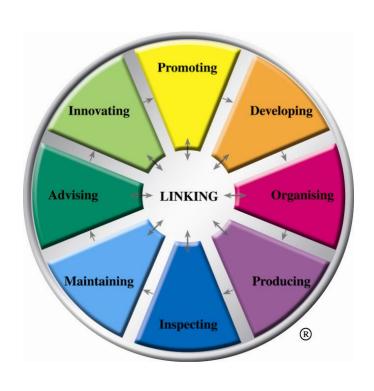
That I am unaware of, can control me.

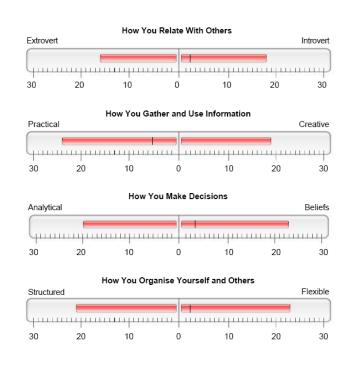
- John Whitmore

FOR THE COACH

- Understanding my client what might they need me to be?
- Understanding of self what do I need to be mindful of?
- A conversational thread spanning several coaching conversation

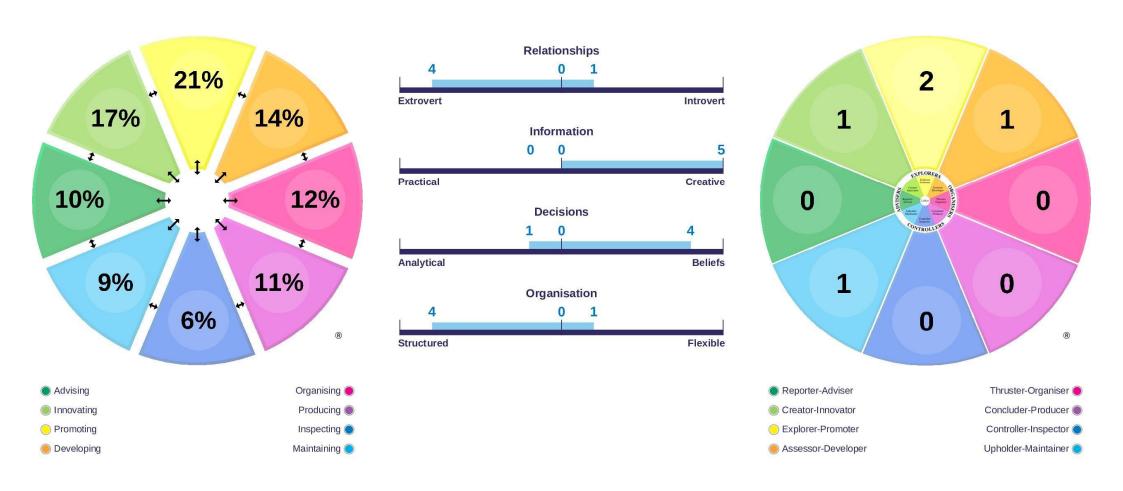
The TMS Approach







The TMS Approach



QUESTIONS TO CONSIDER

- What strengths do we see here?
- What areas for development might there be?
- In what ways does this explain anything about how we approach things?
- What would we need consider if stepping into the role of coach for this group?

TOP TIPS

- 1. Be wary of shiny object syndrome
- 2. Reliability, validity & utility matter...as do peer-reviewed analyses
- 3. Be driven by intention, not the tool
- 4. Be transparent about the process
- 5. Select an accessible tool





PSYCHOMETRICS AND COACHING

A HELP OR HINDRANCE?

